

FY21

Analyst Briefing

November 25, 2021



MISSION, VISION AND VALUES





OUR VISION

To be a reliable and sustainable supplier to the nation's food security system, by way of developing and implementing efficient farm to fork supply chain across the country



OUR MISSION

Enhance food security in Pakistan by developing sustainable and efficient farm to fork food supply chain system



OUR CORE VALUES

Defining who we are and the way we work, comprise of Integrity,
Excellence, Innovation,
Teamwork, Passion, Ownership
and Safety

OUR ACHIEVEMENTS TILL DATE



Consolidated Financial Highlights



FY 2021 Revenue PKR 68.8 bn



2 Year Revenue Growth 388%



LT Credit Rating



Net Margins FY21 4.8%

Scale



Market
Capitalization
PKR 25.0 bn



Employees 500+



Asset Base FY21 PKR 44.2 bn



Equity FY21 PKR 13.2 bn

Operations



Awarded with Asia Money Award Best Consumer Staples Company 2020



Procurement of a Flour Mill 175tpd 2020



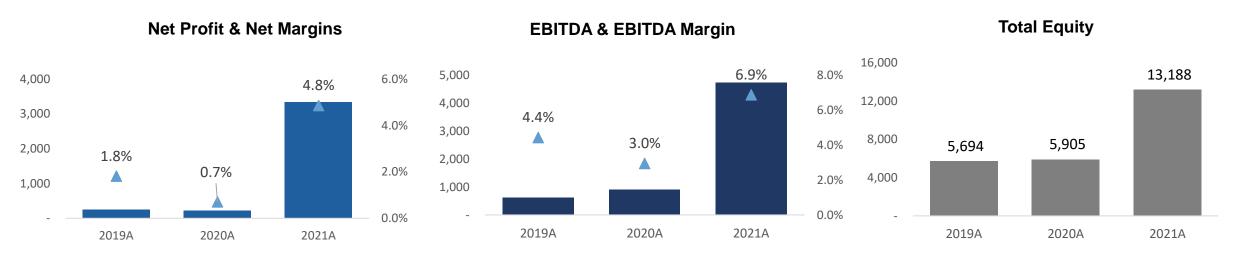
Digitalization initiative

Deployment of S/4 Hana 2021

FINANCIAL OVERVIEW







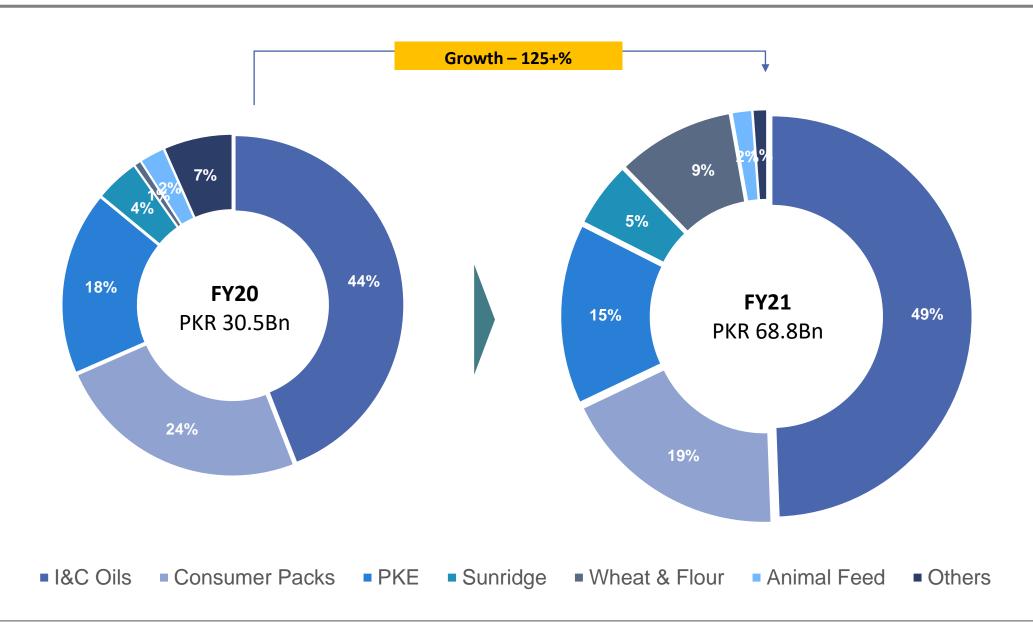
Figures in PKR MN unless otherwise stated

Business Overview



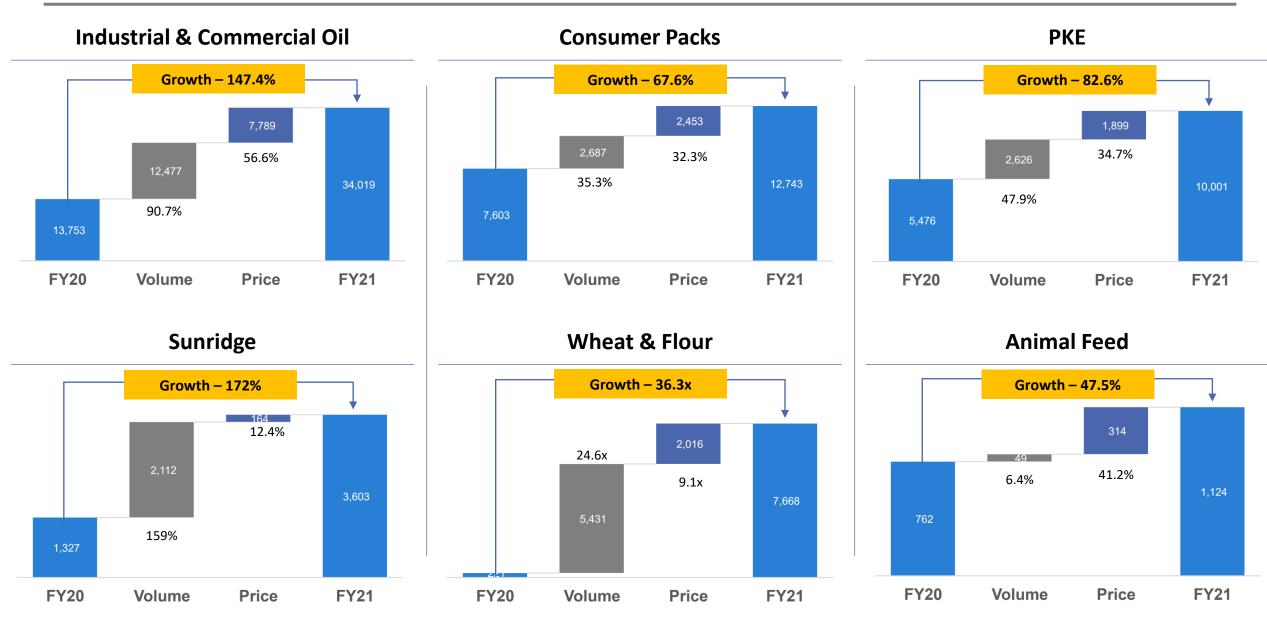
SALES BREAKDOWN - PRODUCT PORTFOLIO





PORTFOLIO WISE SALES GROWTH ANALYSIS

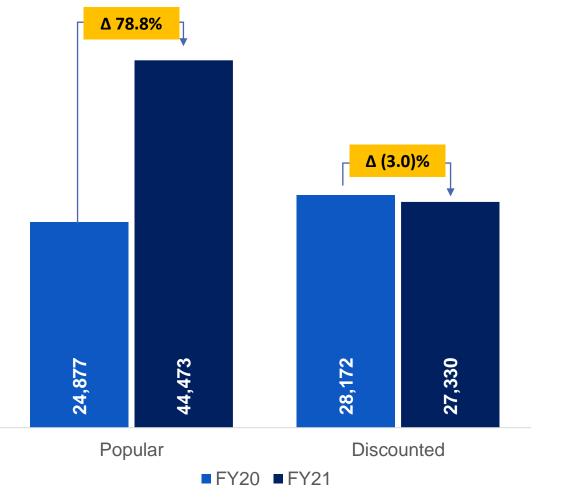




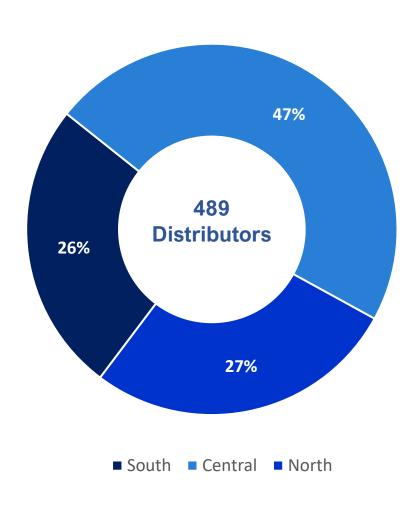
CONSUMER PACK OIL SALES GROWTH ANALYSIS







Geographic Distribution



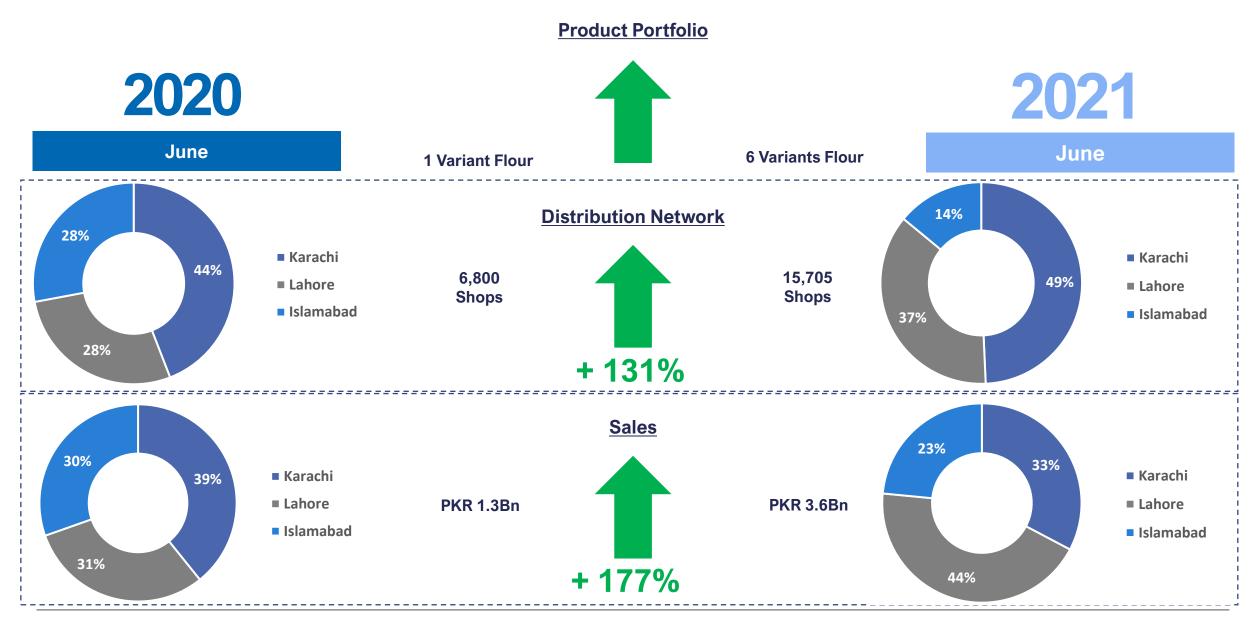






SUNRIDGE DISTRIBUTION GROWTH





E-COMMERCE CHANNELS









































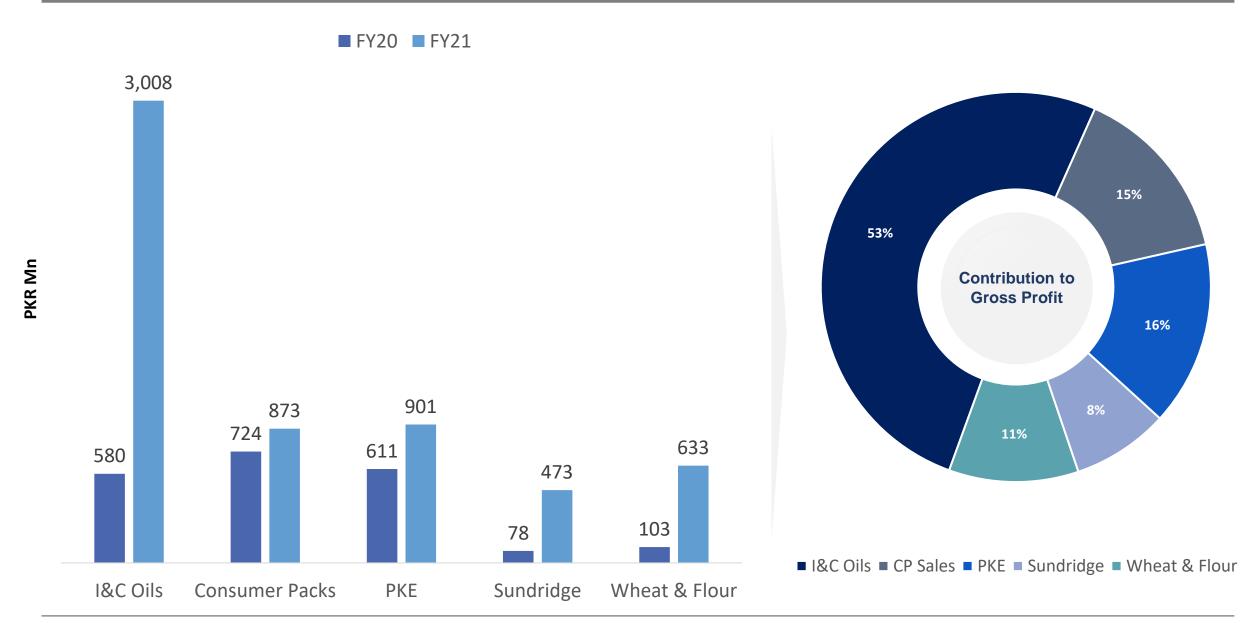






PORTFOLIO PROFITABILITY (GROSS PROFIT)

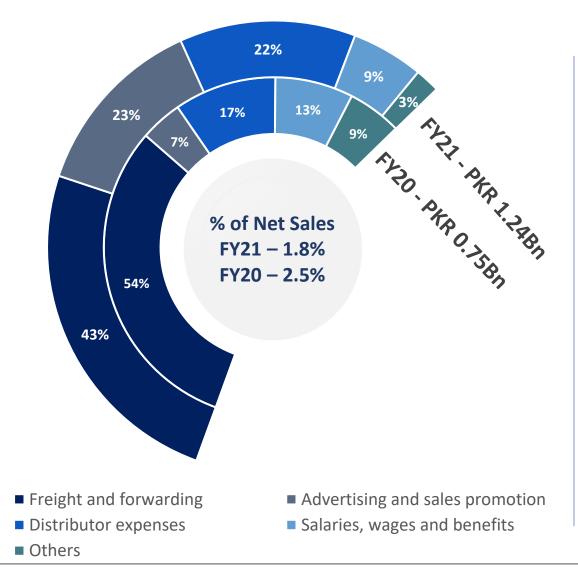




SELLING, DISTRIBUTION, & ADMIN EXPENSES



SELLING & DISTRIBUTION EXPENSE



5% 7% 21% 10% 14% 13% 7% % of Net Sales FY21 - 0.6% FY20 - 0.8% 51% 44% ■ Salaries & Wages ■ Fees and subscription

Travelling

Others

Consultancy

Legal

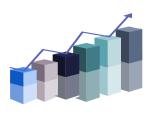
ADMINSTRATIVE EXPENSE

KEY BUSINESS CHALLENGES



RISKS

OVERVIEW & MITIGATING FACTORS



COMMODITY PRICE RISK

- Prices have more than doubled over the past 1 year, this trend may reverse as global supply chain challenges subside
 - Palm Oil \$590/MT (FOB) at the start of FY21 while currently trading at \$1375/MT
 - Canola Seed prices have almost doubled on account of adverse weather patterns Prices peaked at \$975 CNF
 - Global supply chain disruptions and higher crude oil prices resulting in higher freights
- The Company continuously monitors the market and its own inventory position to ensure commodity price risk is managed.



PKR DEVALUATION RISK

- As disclosed in the financial statements, as of June 30, 2021 the Company had foreign currency denominated Trade Payables of US\$ 57.8Mn. This liability exposes the Company to devaluation risk
- The Company is cognizant of this inherent risk, however, it is pertinent to note that our products are priced daily on the then
 prevailing market rates hence creating a natural hedge. Moreover, the Company is also in discussions with its suppliers and
 local banking partners to convert the FCY liabilities into local currency.



- Technological obsolescence will render the operations inefficient and uncompetitive
- The Company continues to invest in technology infrastructure to ensure state of the art facilities are maintained
- In addition, during the year the Company engaged Systems Limited for SAP S4/HANA, SAP Success Factor and ARIBA implementation. The purpose is to implement ERP and industrial solutions, which will contribute and support the company in becoming a truly future-ready, agile and innovative FMCG

ESG COMPLIANCE



Unity Foods Limited has decided to work towards Environmental, Social and Corporate Governance (ESG). This strategic journey was taken in-line with the UN Sustainability Development Goals.

Notable CSR Activities

- 1. Taqatwar Pakistan
- Project Bloom Financial & operational assistance to the school of Karachi Gaggar Phattak
- Project Bootstrap Support to women empowerment through vocational training provided to local women of Gaggar Phattak
- Karachi University Foods Science department visit to Sunridge Factory.



Way Forward UNITY FOODS LIMITE food for life!

PROJECTS



SDGs (5) (8) (12) execution

Independent Review & Independent Assurance by SGS Pakistan - to validate and provide assurance on **UFL's Sustainability Report**

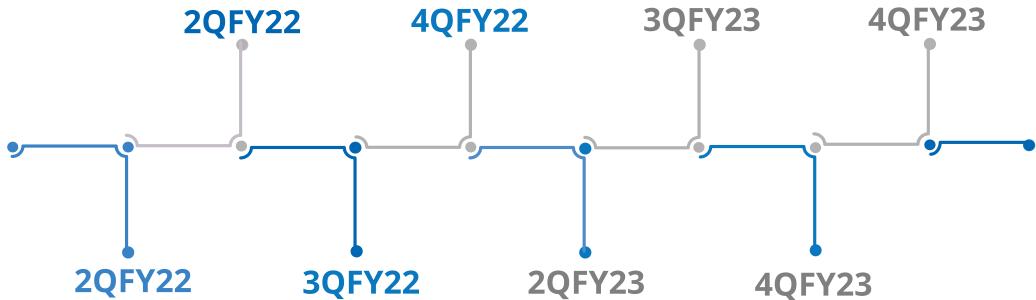
Sales Automation Development of UFL's own

Sales Automation and Merchandizing solution

Flour Mill:

Capacity: 400 TPD

Margarine **Shortening Plant**



Deployment of S/4HANA

FICO-MM-PP-PM-QM Modules Deployment of SAP **SUCCESS FACTORS** Development of B2B Portal

Unity BI and Analytics

Development and rollout of Power Bi based reporting platform to UFL

Integrated Refinery

Fractionation Plant Physical & **Chemical Refinery**

Oil Terminal

Capacity: 45,000 metric tons

PRODUCT PORTFOLIO EXPANSION



FY 2020



FY 2021



FY 2022













